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BILDERBERG MEETING 2022 Washington D.C., 2 June - 5 June 2022

Achleitner, Paul M. (DEU), Former Chairman Supervisory Board, Deutsche Bank AG; Treasurer Bilderberg Meetings Adeyemo, Adewale (USA), Deputy Secretary, Department of The Treasury Albares, José Manuel (ESP), Minister of Foreign Affairs, European Union and Cooperation Altman, Roger C. (USA), Founder and Senior Chairman, Evercore Inc. Altman, Sam (USA), CEO, OpenAI Applebaum, Anne (USA), Staff Writer, The Atlantic Arnaut, José Luís (PRT), Managing Partner, CMS Rui Pena & Arnaut Auken, Ida (DNK), Member of Parliament, The Social Democrat Party Azoulay, Audrey (INT), Director-General, UNESCO Baker, James H. (USA), Director, Office of Net Assessment, Office of the Secretary of Defense Barbizet, Patricia (FRA), Chairwoman and CEO, Temaris & Associés SAS Barroso, José Manuel (PRT), Chairman, Goldman Sachs International LLC Baudson, Valérie (FRA), CEO, Amundi Beurden, Ben van (NLD), CEO, Shell plc Bourla, Albert (USA), Chairman and CEO, Pfizer Inc. Buberl, Thomas (FRA), CEO, AXA SA Burns, William J. (USA), Director, CIA Byrne, Thomas (IRL), Minister of State for European Affairs Campbell, Kurt (USA), White House Coordinator for Indo-Pacific, NSC Carney, Mark J. (CAN), Vice Chair, Brookfield Asset Management Casado, Pablo (ESP), Former President, Partido Popular Chhabra, Tarun (USA), Senior Director for Technology and National Security, National Security Council Donohoe, Paschal (IRL), Minister for Finance; President, Eurogroup Döpfner, Mathias (DEU), Chairman and CEO, Axel Springer SE Dudley, William C. (USA), Senior Research Scholar, Princeton University Easterly, Jen (USA), Director, Cybersecurity and Infrastructure Security Agency Economy, Elizabeth (USA), Senior Advisor for China, Department of Commerce Émié, Bernard (FRA), Director General, Ministry of the Armed Forces Emond, Charles (CAN), CEO, CDPQ Erdogan, Emre (TUR), Professor Political Science, Istanbul Bilgi University Eriksen, Øyvind (NOR), President and CEO, Aker ASA Ermotti, Sergio (CHE), Chairman, Swiss Re Fanusie, Yaya (USA), Adjunct Senior Fellow, Center for a New American Security Feltri, Stefano (ITA), Editor-in-Chief, Domani Fleming, Jeremy (GBR), Director, British Government Communications Headquarters Freeland, Chrystia (CAN), Deputy Prime Minister Furtado, Isabel (PRT), CEO, TMG Automotive Gove, Michael (GBR), Secretary of State for Levelling Up, Cabinet Office Halberstadt, Victor (NLD), Co-Chair Bilderberg Meetings; Professor of Economics, Leiden University Hallengren, Lena (SWE), Minister for Health and Social Affairs Hamers, Ralph (NLD), CEO, UBS Group AG Hassabis, Demis (GBR), CEO and Founder, DeepMind Hedegaard, Connie (DNK), Chair, KR Foundation Henry, Mary Kay (USA), International President, Service Employees International Union Hobson, Mellody (USA), Co-CEO and President, Ariel Investments LLC Hodges, Ben (USA), Pershing Chair in Strategic Studies, Center for European Policy Analysis Hoekstra, Wopke (NLD), Minister of Foreign Affairs Hoffman, Reid (USA), Co-Founder, Inflection AI; Partner, Greylock

Huët, Jean Marc (NLD), Chairman, Heineken NV Joshi, Shashank (GBR), Defence Editor, The Economist Karp, Alex (USA), CEO, Palantir Technologies Inc. Kissinger, Henry A. (USA), Chairman, Kissinger Associates Inc. Koç, Ömer (TUR), Chairman, Koç Holding AS Kofman, Michael (USA), Director, Russia Studies Program, Center for Naval Analysis Kostrzewa, Wojciech (POL), President, Polish Business Roundtable Krasnik, Martin (DNK), Editor-in-Chief, Weekendavisen Kravis, Henry R. (USA), Co-Chairman, KKR & Co. Inc. Kravis, Marie-Josée (USA), Co-Chair Bilderberg Meetings; Chair, The Museum of Modern Art Kudelski, André (CHE), Chairman and CEO, Kudelski Group SA Kukies, Jörg (DEU), State Secretary, Chancellery Lammy, David (GBR), Shadow Secretary of State for Foreign, Commonwealth and Development Affairs, House of Commons LeCun, Yann (USA), Vice-President and Chief AI Scientist, Facebook, Inc. Leu, Livia (CHE), State Secretary, Federal Department of Foreign Affairs Leysen, Thomas (BEL), Chairman, Umicore and Mediahuis; Chairman DSM N.V. Liikanen, Erkki (FIN), Chairman, IFRS Foundation Trustees Little, Mark (CAN), President and CEO, Suncor Energy Inc. Looney, Bernard (GBR), CEO, BP plc Lundstedt, Martin (SWE), CEO and President, Volvo Group Lütke, Tobias (CAN), CEO, Shopify Marin, Sanna (FIN), Prime Minister Markarowa, Oksana (UKR), Ambassador of Ukraine to the US Meinl-Reisinger, Beate (AUT), Party Leader, NEOS Michel, Charles (INT), President, European Council Minton Beddoes, Zanny (GBR), Editor-in-Chief, The Economist Mullen, Michael (USA), Former Chairman of the Joint Chiefs of Staff Mundie, Craig J. (USA), President, Mundie & Associates LLC Netherlands, H.M. the King of the (NLD) Niemi, Kaius (FIN), Senior Editor-in-Chief, Helsingin Sanomat Newspaper Núñez, Carlos (ESP), Executive Chairman, PRISA Media O'Leary, Michael (IRL), Group CEO, Ryanair Group Papalexopoulos, Dimitri (GRC), Chairman, TITAN Cement Group Petraeus, David H. (USA), Chairman, KKR Global Institute Pierrakakis, Kyriakos (GRC), Minister of Digital Governance Pinho, Ana (PRT), President and CEO, Serralves Foundation Pouyanné, Patrick (FRA), Chairman and CEO, TotalEnergies SE Rachman, Gideon (GBR), Chief Foreign Affairs Commentator, The Financial Times Raimondo, Gina M. (USA), Secretary of Commerce Reksten Skaugen, Grace (NOR), Board Member, Investor AB Rende, Mithat (TUR), Member of the Board, TSKB Reynders, Didier (INT), European Commissioner for Justice Rutte, Mark (NLD), Prime Minister Salvi, Diogo (PRT), Co-Founder and CEO, TIMWE Sawers, John (GBR), Executive Chairman, Newbridge Advisory Ltd. Schadlow, Nadia (USA), Senior Fellow, Hudson Institute Schinas, Margaritis (INT), Vice President, European Commission Schmidt, Eric E. (USA), Former CEO and Chairman, Google LLC Scott, Kevin (USA), CTO, Microsoft Corporation Sebastião, Nuno (PRT), CEO, Feedzai Sedwill, Mark (GBR), Chairman, Atlantic Futures Forum Sikorski, Radoslaw (POL), MEP, European Parliament Sinema, Kyrsten (USA), Senator Starace, Francesco (ITA), CEO, Enel S.p.A. Stelzenmüller, Constanze (DEU), Fritz Stern Chair, The Brookings Institution Stoltenberg, Jens (INT), Secretary General, NATO Straeten, Tinne Van der (BEL), Minister for Energy Suleyman, Mustafa (GBR), CEO, Inflection AI Sullivan, Jake (USA), Director, National Security Council Tellis, Ashley J. (USA), Tata Chair for Strategic Affairs, Carnegie Endowment Thiel, Peter (USA), President, Thiel Capital LLC Treichl, Andreas (AUT), President, Chairman ERSTE Foundation Tugendhat, Tom (GBR), MP; Chair Foreign Affairs Committee, House of Commons

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